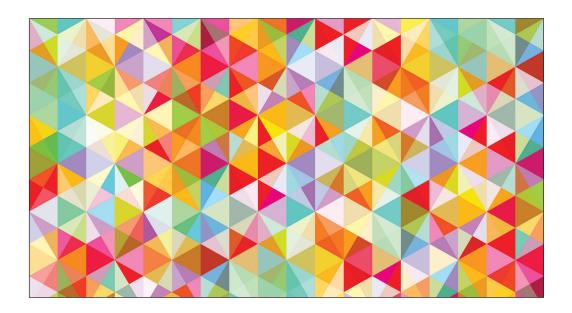


33RD ANNUAL

HEALTH LAW CONFERENCE



PRE-CONFERENCE April 6, 2022 CONFERENCE April 7–8, 2022

Royal Sonesta Hotel Houston • Houston, Texas

SPONSORS

Brown & Fortunato Katten

Crowell & Moring LLP King & Spalding

Gray Reed Morgan, Lewis & Bockius LLP

Haynes and Boone, LLP Norton Rose Fulbright

Holland & Knight LLP Reed Claymon Meeker & Hargett, PLLC

Husch Blackwell LLP Seyfarth Shaw LLP

Jackson Walker Sheppard Mullin

Pre-Conference – MCLE Credit: 2.00 Hours

Conference – MCLE Credit: 12.00 Hours | 2.50 Hours Ethics

Approved in TX, CA, OK, and PA; Expected in LA (Hours Vary By State)

TX Board of Legal Specialization Credit Approved for Administrative Law and Health Law

Professional Accreditation Available for TX Accounting CPE

HEALTH LAW PRE-CONFERENCE

April 6, 2022 • Royal Sonesta Hotel • Houston, Texas

Earn up to 2.00 Hours of Credit

Specialization Credit Approved for: Administrative Law, Health Law

Times listed are in Central Time

WEDNESDAY EVENING, APR. 6, 2022

*Pre-Conference Concurrent Sessions

Please select on registration form. Each session includes a 15-minute break.

6:00 p.m. Registration Opens

Includes light refreshments.

HEALTH LAW FUNDAMENTALS

7:00 p.m.

2.00 hrs

Health Law Fundamentals

Explore the basics of health law, with an emphasis on fraud and abuse (including the Stark law and the federal anti-kickback statute), managed healthcare, HIPAA, and Medicare coverage and reimbursement issues.

Kenneth J. Kramer, Texas Health Resources, Arlington, TX

Virginia Alverson Mimmack, Jackson Walker LLP, Dallas, TX

Kristin M. Roshelli, King & Spalding, Houston, TX

9:15 p.m. Adjourn

Want to attend more than one Pre-Conference Session on Wednesday Evening? No Problem!

Conference registration includes course materials for Health Law Fundamentals and Advanced Issues in Health Law presentations. In addition, the eConference—including papers, slides, audio, and CLE credit for presentations—will be available in "Your Briefcase" within 4–6 weeks after the conference.

PLEASE NOTE:

The presentation Cybersecurity and Healthcare: Lessons Learned in 2021 will not be recorded.

Course materials and audio recordings for the *In-House Counsel Hot Topics* panel are not included. Registration is limited to in-house counsel only who attend the live presentation.

ADVANCED ISSUES IN HEALTH LAW

Presiding Officer:

George Hernandez, University Health, San Antonio, TX

7:00 p.m.

1.00 hr

Cybersecurity and Healthcare: Lessons Learned in 2021

The speakers identify and discuss trends and lessons learned from cybersecurity events and near misses in the last year. They also discuss the FBI's role in cybersecurity and what to expect when working with law enforcement.

Nowell Agent, Federal Bureau of Investigation, Houston, TX

Carolynn R. Jones, Harris Health System, Houston, TX

William A. Phillips Jr., University Health System, San Antonio, TX

This presentation will not be recorded.

8:00 p.m.

15-Minute Break

8:15 p.m.

1.00 hr

Innovations in Healthcare Delivery: From Start-Ups to Stand-Bys

From "hospital at home" to med spas, from infusions and injections for cash to the latest digital devices and remote monitoring. Alternative methods of care are proliferating—what are the precipitating factors and legal issues, and who's going to pay for it all?

Beth Anne Jackson, Brown & Fortunato, P.C., Amarillo, TX

9:15 p.m.

Adjourn

IN-HOUSE COUNSEL HOT TOPICS

7:00 p.m.

2.00 hrs

In-House Counsel Hot Topics (Limited to in-house counsel only)

Participate in an interactive discussion and sharing among in-house counsel panelists and participants. Hear about hot topics for in-house counsel, including updates on state and federal legislation, legal operational matters, and health law regulatory and enforcement matters.

Moderator

Lance Lightfoot, Texas Children's Hospital, Houston, TX

Panelists:

R. David Evans, Hendrick Health System, Abilene, TX Lisa M. Frenkel, Children's Health, Dallas, TX Sara Thomas, Harris County Attorney's Office, Harris Health System, Houston, TX

Stephen G. (Steve) Wohleb, Texas Hospital Association, Austin, TX

9:15 p.m. Adjourn

PRE-CONFERENCE ACCREDITATION

This course has been approved for Minimum Continuing Legal Education credit by the State Bar of Texas Committee on MCLE in the amount of 2.00 hours. The University of Texas School of Law is a State Bar of California approved MCLE provider (#1944), and Oklahoma Bar Association MCLE presumptively approved provider (#169).

THANK YOU TO OUR SPONSORS

Brown & Fortunato Katten

Crowell & Moring LLP King & Spalding

Gray Reed Morgan, Lewis & Bockius LLP

Haynes and Boone, LLP Norton Rose Fulbright

Holland & Knight LLP Reed Claymon Meeker & Hargett, PLLC

Husch Blackwell LLP Seyfarth Shaw LLP

Jackson Walker Sheppard Mullin

phone 512.475.6700 • www.utcle.org/conferences/HLP22/signup • fax 512.475.6876

33RD ANNUAL

HEALTH LAW CONFERENCE

April 7-8, 2022 - Royal Sonesta Hotel - Houston, Texas

Earn up to 12.00 Hours of Credit Including 2.50 Hours of Ethics Credit Specialization Credit Approved for: Administrative Law, Health Law

Times listed are in Central Time

THURSDAY MORNING, APR. 7, 2022

Presiding Officer:

Yvonne K. Puig, Norton Rose Fulbright, Austin, TX

7:30 a.m. Registration Opens

Includes continental breakfast.

8:20 a.m. Welcoming Remarks

8:30 a.m. .75 hr

2022 State and Federal Healthcare Legislative Landscape

A discussion on the 2022 election cycle and healthcare regulatory and legislative hot topics at the Texas and Washington, D.C. levels.

Michelle "Missy" Apodaca, Apodaca Advocacy Group, LLC, Dallas, TX

Freddy Warner, Memorial Hermann Health System, Houston, TX

9:15 a.m. .75 hr

Impact of Social Determinants of Health in 2022 and Beyond

Discuss the relationship and impact of social determinants of health on health equity. Examine the relationship between systemic bias and racism as it related to incarceration practices in the US and its impact on the health of our communities.

George B. Hernandez Jr., University Health, San Antonio, TX

Dr. Esmaeil Porsa, Harris Health System, Houston, TX

10:00 a.m. .50 hr

Medical Staff: Its Health and Membership

Concerns arising with the aging medical staff and policy considerations in light of the pending *EEOC* v. Yale New Haven Hospital litigation, as well as the expansion of advanced practice professionals in the hospital setting and their integration with the medical staff.

Joanne P. Hopkins, Law Office of Joanne P. Hopkins, Austin, TX

10:30 a.m. 15-Minute Break

10:45 a.m.

.75 hr

Paradigm Shifts in Managed Care and the Delivery of Health Care

Learn about the transformational shifts in the managed care space accelerated by the pandemic, including a discussion on recent tensions between payors and providers, increased implementation of alternative payment models, and an examination of the increased focus on social determinants of health. The panel addresses how these matters have and will affect hospitals, physicians, and other providers.

Kathy L. Poppitt, King & Spalding, Austin, TX Janet Walker, Crowell & Moring, LLP, Washington, DC

Marinan Williams, Ascension Texas Insurance Services

11:30 a.m.

.75 hr

Future of Financing of Medicaid 1115 Waivers

In 2011, Texas received federal approval of a waiver that allowed the state to expand Medicaid managed care while preserving hospital funding and providing incentive payments for health care improvements. On April 16, 2021, the Centers for Medicare & Medicaid Service rescinded a 10-year extension of Texas' Medicaid 1115 Waiver that the previous administration approved in January 2021. CMS and HHSC continue to negotiate the future of the waiver and its related payment programs. This presentation outlines the basics of the state's waiver, its 10-year impact, the consequences of the ongoing impasse, and potential next steps.

Jennifer Banda, Texas Hospital Association, Austin, TX

Katherine Yoder, Parkland Health and Hospital System

Carlos Zaffirini Jr., Adelanto HealthCare Ventures LLC, Austin, TX

12:15 p.m.

Break for Lunch

CONFERENCE ACCREDITATION

This course has been approved for Minimum Continuing Legal Education credit by the State Bar of Texas Committee on MCLE in the amount of 12.00 hours, of which 2.50 credit hours will apply to legal ethics/professional responsibility credit. The University of Texas School of Law is a State Bar of California approved MCLE provider (#1944), and Oklahoma Bar Association MCLE presumptively approved provider (#169).

THURSDAY AFTERNOON, APR. 7, 2022

Presiding Officer:

Jennifer L. Rangel, Holland & Knight LLP, Austin, TX

Optional Table Topics Luncheon

Join fellow registrants and conference faculty for informal networking and discussions in key areas of the healthcare practice area. Please select a Table Topic on the registration form to attend (\$50 additional charge).

12:45 p.m.

TOPICS:

A: COVID-19 The Fallout and Future Impact

B: Managed Care Issues and Hot Topics for Both Hospitals and Physicians

C: Trends and Tips for Getting Deals Done

D: Reimbursement and Care Delivery Innovations

1:30 p.m.

10-Minute Break

1:40 p.m.

.75 hr

Buyer Beware: Will the No Surprises Act Eliminate Surprise Billing?

Address the price transparency requirements for hospitals and payers, the No Surprises Act and litigation challenging it, and the challenges facing providers and payers operationalizing these rules. Examine the policy goals underlying these requirements and how they will affect the healthcare industry and consumers.

A. Xavier Baker, Sheppard Mullin Richter & Hampton LLP, Washington, DC

Susan Feigin Harris, Norton Rose Fulbright, Houston, TX Leah Stewart, The University of Texas at Austin Dell Medical School, Austin, TX

2:25 p.m.

.75 hr

Legal and Operational Considerations of COVID Vaccine Mandates

This presentation centers on mandatory vaccination, union responses to employee mandates, healthcare employee shortages, and management of pandemic-related employment issues. The discussion is led by a labor and employment law expert, as a health system in-house counsel raises common scenarios facing employers in various settings in the healthcare industry.

Violet M. Anderson, CHRISTUS Health, Irving, TX Felicity A. Fowler, McGinnis Lochridge, Dallas & Houston, TX

3:10 p.m.

15-Minute Break

FRIDAY MORNING, APR. 8, 2022

Texas' Mental Health System: Overviews and Local Solutions

Hear overviews of the public mental health system in Texas and programs developed through the Southwest Texas Regional Advisory Council's Crisis Collaborative. Examine the legal basis for this system, the roles of each type of facility, points of access, and funding. Learn how efforts to implement collaborative, local solutions at the cross-payor level are now moving upstream to address access to care before mental health crises arise.

Pamela L. Beach, Texas Council Risk Management Fund, Sugar Land, TX

Dr. Sally E. Taylor, University Health System, San Antonio, TX

4:10 p.m.

.75 hr | .25 hr ethics

The Future of Telehealth: A Legal Discussion of Current Trends and Future Innovations

Review recent trends in the application of, and legal issues associated with, telehealth and digital health technology, including policy trends, future innovations, and the opportunities and challenges beyond a global pandemic. Discuss ethical issues associated with health inequities affecting patient access to telehealth services and digital health technology highlighted during the COVID-19 pandemic..

Charles Dunham, Greenberg Traurig, LLP, Houston, TX

4:55 p.m.

.75 hr | .25 hr ethics

Enforcement Trends Across the Healthcare Industry

The federal government and various states continue to investigate and litigate healthcare fraud cases across all sectors of the industry. Hear an overview of the latest trends in enforcement and analyze what the new theories and trends mean for 2022 and beyond.

Wilson G. Jones, Bracewell LLP, Dallas, TX B. Scott McBride, Morgan, Lewis & Bockius LLP, Houston, TX

5:40 p.m.

Adjourn to Reception

NETWORKING RECEPTION

5:40 p.m. - 6:40 p.m.

Join us for drinks and hors d'oeuvres with program faculty and attendees.

Are you a 1st or 2nd year attorney? Attend most UT Law CLE conferences for just \$150!

Call 512.475.6700 to register.

Presiding Officer:

Kathy L. Poppitt, King & Spalding, Austin, TX

7:30 a.m. Conference Room Opens Includes continental breakfast.

7:55 a.m.

Morning Announcements

8:00 a.m.

.75 hr

Getting Private Equity and Hospital Physician Deals Done During the Pandemic and Beyond...

Discuss how the pandemic has influenced changes in the landscape, dynamics and pace of physician practice acquisitions. Our panelists, who represent and work with hospitals and private equity firms, compare and contrast the different approaches to physician practice transactions and the regulatory and other trends that they see impacting the healthcare M&A outlook post-COVID.

Moderator:

Lisa Atlas Genecov, Katten Muchin Rosenman LLP, Dallas, TX

Panelists:

Chris J. Kehres, GI Alliance, Southlake, TX Colin M. McDermott, VMG Health, Dallas, TX Brandee L. Todd, CHRISTUS Health, Irving, TX

8:45 a.m.

1.00 hr

Operational Impact of Significant Cases

Take an in-depth look at the key legal developments and significant cases affecting healthcare operations, including credentialing and liability issues, that impact health systems and other providers. The written materials represent a comprehensive annual survey of noteworthy cases from around the country.

Yvonne K. Puig, Norton Rose Fulbright, Austin, TX

9:45 a.m.

1.00 hr

Operational Issues for Hospitals

Operational issues affecting both large hospital systems and small rural hospitals including the "Heartbeat Bill", Hospital at Home model, CMS COVID-19 mandate, workplace safety, and other relevant issues.

Trent Krienke, Reed, Claymon, Meeker & Hargett, PLLC. Austin. TX

Brad Nitschke, Parkland Health & Hospital System, Dallas, TX

Serina Rivela, University Health System, San Antonio, TX

10:45 a.m.

15-Minute Break

ACTION THROUGH EDUCATION

Our efforts for real change against racism.

Learn how we as lawyers can join the fight against racial injustice.

Visit www.utcle.org for more.

11:00 a.m.

1.00 hr ethics

The Importance of Legal Representation for a Healthy Community: Medical-Legal Partnerships in Support of Community Health

Medical-legal partnerships (MLP) integrate the unique expertise of public interest lawyers into health care settings to help clinicians, case managers, and social workers address structural problems at the root of so many health inequities. Explore the role and responsibilities of attorneys who participate in delivering "legal" care to individuals and communities.

Moderator:

Sheryl T. Dacso, Seyfarth Shaw LLP, Houston, TX

Panelists:

Christina Fok, The University of Texas Health Science Center at Houston, Houston, TX

Keegan D. Warren-Clem, Health Management Associates and The University of Texas at Austin, Austin, TX

12:00 p.m.

1.00 hr ethics

Crisis Standards of Care

When medical needs of the community overwhelm hospital capacity, the Crisis Standards of Care guide who is prioritized to receive scarce medical resources. Gain insights on the current state of Crisis Standards in Texas, how guidelines were developed before and modified during the COVID-19 pandemic, and the concerns of people with disabilities and other marginalized groups regarding distribution of scarce medical resources under crisis standards.

Jennifer B. Claymon, Reed Claymon Meeker & Hargett, PLLC, Austin, TX

Dr. Robert Fine, BSWH Office of Clinical Ethics and Palliative Care, Dallas, TX

Lisa Snead, Disability Rights Texas, Austin, TX

1:00 p.m. Adjourn

UT Law CLE is committed to **Practice Excellence.**

We are here to support our community while we navigate the coronavirus pandemic together. Information and updates regarding our in-person conferences and live webcasts will be posted at www.utcle.org.

In addition, we continue to offer multiple educational opportunities online—both live and on-demand—by bringing practitioners together virtually. We are fortunate to serve so

many of you who strive for excellence in the practice of law.

REGISTRATION FORM

Register: www.utcle.org/conferences/HPL22/signup	PLEASE PRINT CLEARLY		HPL22/HL22	
www.utcle.org/conferences/HL22/signup www.utcle.org/conferences/HL22/signup	Bar Card #	TX	□ N/A	
Mail: The University of Texas School of Law ATTN: Registration	Name [Mr. / Ms.]			
PO Box 7759 Austin, TX 78713-7759	Firm			
Fax: 512.475.6876	Address			
Questions?	City	State Zip		
512.475.6700 If you have dietary requirements or would like to request accommodations under the ADA, please contact Customer Service at 512.475.6700 or service@utcle.org at least 10 business days prior to the conference.	Telephone	Fax		
	Registrant's Email (required)	Assistant's Email (optional)		
	Invoices, confirmations and receipts are emailed to	o these addresses.		
CONFERENCE REGISTRATION				
LIVE EVENT REGISTRATION				
Special group registration rates available. Call	512.475.6700			
Pre-Conference Registration Includes Electronic Course Binder Download (PDF) in "Your Briefcase."		Conference Registration Includes Electronic Course Binder Download (PDF) in "Your Briefcase."		
☐ Individual Registration		☐ Individual Registration\$625 \$675 after March 30		
Select One ☐ Health Law Fundamentals		Add Optional Thursday Table Topics Luncheon—Select On TOPIC A: COVID-19 The Fallout and Future Impact	ı e \$50	
Advanced Issues in Health Law		☐ TOPIC B: Managed Care Issues and Hot Topics for Both Hospitals and Physicians		
☐ In-House Counsel Issues (Limited to In-House Counsel ONLY) Pre-Conference Registration Total		☐ TOPIC C: Trends and Tips for Getting Deals Done☐ TOPIC D: Reimbursement and Care Delivery Innovation	ns	
Pre-Conference Registration Total	\$	Conference Printed and Shipped Binder with Registration	(Shipping Included) –	
		Available Through Friday, April 8 Please Note: Printed binder will arrive 2-3 weeks after the conclusi	ion of the live conference.	
		Delivery to P.O. boxes is not permitted. Binders will not be distribu	uted on-site.	
		☐ Printed and Shipped Course Binder		
		REGISTRATION SUBTOTAL	\$	
			·	
POST-CONFERENCE PRODUCT	rs			
Pre-Conference eConference – For Texas and California MCLE Credit Includes Electronic Course Binder Download (PDF) and program audio. Available 4–6 weeks after live event. Hours may vary depending on actual event runtime.		Conference eConference – For Texas and California MCLE Credit Includes Electronic Course Binder Download (PDF) and program video. Available 4–6 weeks after live event. Hours may vary depending on actual event runtime.		
☐ Pre-Conference eConference		Conference eConference		
Pre-Conference Post-Course Electronic Bind Comprehensive Electronic Binder with papers and		Conference Post-Course Binder – For Research and Self-Stu Comprehensive binder with papers and slides, available for delive	dy ry 4–6 weeks after live event.	
live event.	670.27 (67E+)	☐ Electronic Post-Course Download (PDF)	\$265.21 (\$245*	
☐ Electronic Post-Course Download (PDF) Pre-Conference Post-Conference Products S		☐ Printed Post-Course Binder	(,	
Annual eLibrary Subscription – For Research	and Self-Study	Conference Post-Conference Products Subtotal	\$	
Extensive resources including audio, video, paper			\$240.24.\\$20E4	
TOTAL POST-CONFERENCE PRODUCTS			\$	
ORDER GRAND TOTAL			\$	
METHOD OF PAYMENT				
• •	versity of Texas at Austin) 🔲 VISA 🔲 Master	·	,	
Card/P.O. #		CW # Exp. Date (m	m/yy) /	
Authorized Signature				

 $[\]hbox{^* Tax-exempt rate for, e.g., government employees and nonprofits. Include a Texas Sales and Use Tax Exemption Certificate with order.}$



The University of Texas at Austin
THE UNIVERSITY OF TEXAS SCHOOL OF LAW
PO Box 7759 • Austin, TX 78713-7759

33RD ANNUAL

HEALTH LAW CONFERENCE

April 6, 7-8, 2022 ■ Royal Sonesta Hotel ■ Houston, Texas

NON-PROFIT-ORG
U.S. Postage
PAID
U T School of Law

SCAN TO VIEW OUR

COVID-19 PROTOCOLS

See what we're doing

differently this year to address the safety concerns

of our staff and attendees

at in-person events.

HI P22/HI 22

This program is not printed or mailed at state expense.

Visit

www.utcle.org

Email

service@utcle.org

Call

512.475.6700

f Facebook

UT Law CLE

in LinkedIn

UT-Law-CLE

y Twitter

@UTLawCLE

CONFERENCE AND PRE-CONFERENCE FACULTY & PLANNING COMMITTEE

HOUSTON April 6, 7–8, 2022

CONFERENCE LOCATION



Royal Sonesta Hotel

2222 West Loop South Houston, TX 77027-3502 713.627.7600 855.463.3091 (reservations)

Special Room Rate: \$179

good through March 13, 2022 (subject to availability)

Parking:

Self-parking \$12 daily; \$18 overnight Valet \$18 daily; \$27 overnight (subject to change)

Parking:

Please visit www.utcle.org/conferences/HL22 for daily and overnight rates

KEY DATES

March 30, 2022

Last day for early registration rates

April 1, 2022

Last day for full refund cancellation

April 4, 2022

Last day for partial refund cancellation \$50 processing fee applied

April 6, 2022, 7:00 p.m., CT Pre-conference begins

April 7, 2022, 8:20 a.m., CT Conference begins

April 8, 2022

Last day to order a printed and shipped course binder with conference registration.

KATHY L. POPPITT*—CO-CHAIR King & Spalding Austin, TX

YVONNE K. PUIG*—CO-CHAIR Norton Rose Fulbright Austin, TX

NOWELL AGENT Federal Bureau of Investigation Houston, TX

VIOLET M. ANDERSON* CHRISTUS Health Irving, TX

MICHELLE "MISSY" APODACA* Apodaca Advocacy Group, LLC Dallas, TX

A. XAVIER BAKER Sheppard Mullin Richter & Hampton LLP Washington, DC

JENNIFER BANDA Texas Hospital Association Austin, TX

PAMELA L. BEACH

Texas Council Risk Management Fund Sugar Land, TX

JENNIFER B. CLAYMON

Reed Claymon Meeker & Hargett, PLLC Austin, TX

SHERYL T. DACSO* Seyfarth Shaw LLP

CHARLES DUNHAM Greenberg Traurig, LLP Houston, TX

R. DAVID EVANS
Handrick Health System

Hendrick Health System Abilene, TX

DR. ROBERT FINE BSWH Office of Clinical Ethics and Palliative Care Dallas, TX

CHRISTINA FOK

The University of Texas Health Science Center at Houston Houston, TX

FELICITY A. FOWLER McGinnis Lochridge Dallas & Houston, TX

LISA M. FRENKEL Children's Health Dallas, TX

LISA ATLAS GENECOV* Katten Muchin Rosenman LLP Dallas, TX SUSAN FEIGIN HARRIS* Norton Rose Fulbright Houston, TX

GEORGE B. HERNANDEZ JR.* University Health San Antonio, TX

JOANNE P. HOPKINS Law Office of Joanne P. Hopkins Austin, TX

BETH ANNE JACKSON* Brown & Fortunato, P.C. Amarillo, TX

CAROLYNN R. JONES* Harris Health System Houston, TX

WILSON G. JONES Bracewell LLP Dallas, TX

HAL S. KATZ* Husch Blackwell LLP Austin, TX

CHRIS J. KEHRES GI Alliance Southlake, TX

Houston, TX

KENNETH J. KRAMER
Texas Health Resources

Arlington, TX
TRENT KRIENKE

Reed, Claymon, Meeker & Hargett, PLLC Austin, TX

LANCE LIGHTFOOT* Texas Children's Hospital

B. SCOTT MCBRIDE* Morgan, Lewis & Bockius LLP Houston, TX

COLIN M. MCDERMOTT VMG Health Dallas, TX

VIRGINIA ALVERSON MIMMACK* Jackson Walker LLP Dallas, TX

BRAD NITSCHKE Parkland Health & Hospital System Dallas, TX

WILLIAM A. PHILLIPS JR. University Health System San Antonio, TX

DR. ESMAEIL PORSA Harris Health System Houston, TX JENNIFER L. RANGEL* Holland & Knight LLP Austin, TX

KEVIN A. REED* Reed Claymon Meeker & Hargett, PLLC Austin, TX

SERINA RIVELA University Health System San Antonio, TX

JULIAN L. RIVERA* Husch Blackwell LLP Austin, TX

KRISTIN M. ROSHELLI* King & Spalding Houston, TX

LISA SNEAD
Disability Rights Texas

Austin, TX
LEAH STEWART*

The University of Texas at Austin Dell Medical School Austin, TX

DR. SALLY E. TAYLOR University Health System San Antonio, TX

SARA THOMAS Harris County Attorney's Office, Harris Health System Houston, TX

BRANDEE L. TODD CHRISTUS Health Irving, TX

JANET WALKER Crowell & Moring, LLP Washington, DC

KEEGAN D. WARREN-CLEM Health Management Associates and The University of Texas at Austin

University of Texas at Austin
Austin, TX

MARINAN WILLIAMS

Ascension Texas Insurance Services

STEPHEN G. (STEVE) WOHLEB* Texas Hospital Association Austin, TX

KENYA S. WOODRUFF* Katten Muchin Rosenman LLP Dallas, TX

KATHERINE YODER Parkland Health and Hospital System

CARLOS ZAFFIRINI JR. Adelanto HealthCare Ventures LLC Austin, TX

*Planning Committee member