

Agenda

- 1. Overview of the Development Process
- 2. Differing Challenges to Renewable Development Across the U.S.
- 3. Jurisdictional & Tribal Consultations
- 4. Counsel & Development Relationships
- 5. Final Thoughts / Q&A



Who We Are

We develop, build, own and operate renewable energy and energy storage facilities across the United States. Our mission is to create high quality, high value assets that contribute to a sustainable, decarbonized future.

How We Do It

We accomplish our mission by investing in, respecting and valuing the people, companies and communities that we work with. We are collaborative in our approach, which drives innovative solutions to society's energy challenges.

Project Experience

20+ PROJECTS
Across the U.S.

680+ MW
Commercialized

3,000+ MW

Orsted

Apex Is a Clean Energy Company

Apex is leading the renewable energy transition across the United States



clean energy development portfolio, the largest in the United States



of utility-scale projects completed, in construction, or financed



of commercialized production capacity across more than 30 financed projects



of assets that we operate and manage

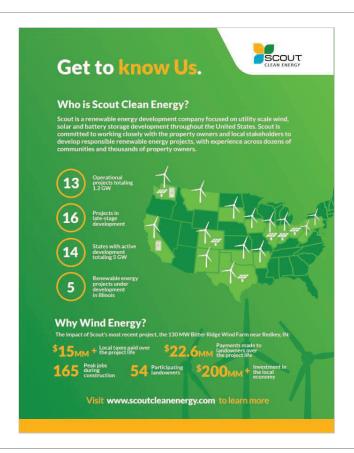


tons of ${\rm CO_2}$ displaced over the lifetime of built projects



acres under lease, an area larger than of the state of Rhode Island

Orsted



Orsted

Ørsted develops energy systems that are green, independent and economically viable

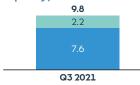


Offshore wind



- Global leader in offshore wind
- Develop, construct, operate and own offshore wind farms
- Ambition to reach ~30 GW installed capacity by 2030

Capacity, GW

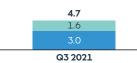


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Onshore renewables



- Strong presence in the United States and Europe
- Develop, operate and own onshore wind, solar PV and storage projects
- Ambition to reach ~17.5 GW installed capacity by 2030



Bioenergy & other



- Presence in Europe, including bioenergy plants, legacy gas activities and patented wasteto-energy technology
- Own and operate bioenergy and waste-to-energy plants, and optimise gas portfolio¹





Renewable hydrogen and green fuels



- Emerging platform with 10 pipeline projects (+3 GW) mainly in Europe
- Develop, construct, own and operate hydrogen facilities
- Ambition to become a global leader in renewable hydrogen and green fuels by 2030

2.1	
	2 MW
Q3 2021	Q3 2021

1. We neither enter into new long-term gas sourcing contracts nor prolong expiring contracts, our focus is on maximising the value of our legacy natural gas portfolio Source: Ørsted Interim Financial and ESG Report Q3 2021

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