



21st Annual Mergers and Acquisitions Institute
October 9-10, 2025 • The Ritz-Carlton • Dallas, TX
October 9-10, 2025 • Live Webcast

Thursday Morning, Oct. 9, 2025

	<i>This agenda is still in development. Updates to topics and speakers will be posted as available.</i>
8:00 am In Dallas Only	Continental Breakfast and Registration Opens Thank You to Our Thursday Breakfast Sponsor  Thank You to Our Thursday Espresso Bar Sponsor 
8:30 am	Welcoming Remarks by Institute Co-Chairs Wilson Chu, McDermott Will & Emery LLP - Dallas, TX Larry E. Glasgow, Jackson Walker LLP - Dallas, TX
8:45 am 1.00 hr	Hot Topics in Private Equity M&A
9:45 am 1.00 hr 0.50 hr ethics	DE-xit and Texas: Race to the Top? Moderator: Shane Goodwin, Southern Methodist University - Dallas, TX Panelists: Byron F. Egan, Jackson Walker LLP - Dallas, TX Eric Talley, Columbia Law School - New York, NY Hon. William G. Whitehill, First Division Texas Business Court - Dallas, TX
10:45 am	15-Minute Break
11:00 am 1.00 hr	New Sheriff in Town: Negotiating Today's Antitrust Provisions
12:00 pm	Break for Lunch (30 Minutes)

Thursday Afternoon, Oct. 9, 2025

LUNCHEON PRESENTATION

	<p>Signature Ritz-Carlton Lunch</p> <p>Included in registration. Please proceed to luncheon presentation.</p> <p>Thank You to Our Luncheon Sponsor</p> <p>Jackson Walker</p>
12:30 pm 0.75 hr ethics	<p>Luncheon Keynote: A Conversation with the Texas Stock Exchange</p> <p>Moderator: Wilson Chu, McDermott Will & Emery LLP - Dallas, TX Nicole Chambers, Texas Stock Exchange TXSE Group Inc - Dallas, TX</p>
1:15 pm	<p>15-Minute Break</p>
1:30 pm 1.00 hr ethics	<p>Conflict Transactions: Developments in Navigating Perilous Waters</p> <p>Moderator: Michael G. O'Bryan, Morrison & Foerster LLP - San Francisco, CA</p>
2:30 pm 1.00 hr 0.25 hr ethics	<p>Current Issues in Energy M&A</p>
3:30 pm In Dallas Only	<p>13th Annual Byron Egan Whiskey Tasting & Coffee Break</p> <p>Join us for a tasting of Byron Egan's favorite Irish and Scotch whiskeys.</p> <p>Thank You to Our Whiskey Tasting Sponsor</p> <p>SULLIVAN & CROMWELL</p>
4:00 pm 1.25 hrs 0.50 hr ethics	<p>Mock Negotiation: Negotiating Fraud</p>
5:15 pm	<p>Adjourn</p>
5:15 pm In Dallas Only	<p>Cocktail Reception (in Dallas from 5:15 p.m. - 6:15 p.m.)</p> <p>Join us for adult beverages and hors d'oeuvres with Institute faculty and attendees.</p> <p>Thank You to Our Cocktail Reception Sponsor</p> <p>LATHAM & WATKINS^{LLP}</p>

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Friday Morning, Oct. 10, 2025

8:00 am In Dallas Only	Continental Breakfast and Conference Room Opens Thank You to Our Friday Breakfast Sponsor HAYNES BOONE Thank You to Our Friday Espresso Bar Sponsor 
8:30 am 1.00 hr	Negotiating and Drafting Around the Most Litigated Risks and Provisions in the RWI World
9:30 am 1.00 hr ethics	Deal Ethics
10:30 am 1.00 hr	The Wild Wild (Glenn) West Show! Joel I. Greenberg, Arnold & Porter - New York, NY Lisa J. Hedrick, Hirschler - Richmond, VA Glenn D. West, Weil, Gotshal & Manges LLP - Dallas, TX
11:30 am	Adjourn